

1. Council Convenes - O Canada - Warden Keith Hunter called to order a meeting of Cumberland Municipal Council on Wednesday, February 7, 2007 at 1:40 p.m. The meeting was held in the Council Chambers of the E. D. Fullerton Municipal Building in Upper Nappan, NS. The national anthem was sung.
2. Roll Call - The roll was called by Administrative Assistant, Shelley Hoeg. All Councillors were in attendance.
3. Approval of Agenda (additions / deletions) - The agenda was approved with the following additions:
 - 12.4 Policy and ByLaw committee
 - 14.6 Northumberland Shore Tourist Brochure
 - 14.7 Bill 62 Tobacco Access Act
 - 15.1 Art Contestand deletion of:
 9. Planning Issues
 11. Operational Services/Reports/Issues
4. Approval of Minutes
 - 4.1 January 17, 2007 - **It was moved by Councillor Gerald Read, seconded by Councillor K. Langille that the minutes of January 17, 2007 be approved as circulated.**

MOTION CARRIED #07-011

5. Business Arising
 - 5.1 January 17, 2007 - Councillor Redmond requested to be copied on the correspondence that will be forwarded to Mr. Dave Gilmore.
6. Delegations and Presentations
 - 6.1 CREDA Tourism Presentation - Rhonda Kelley - in response to correspondence from Mr. Bugley informed Council on the various Tourism Committees that Council presently has representation on and the role of those committees. At present, Council is significantly involved in tourism at all levels. The concern was expressed that the Municipality of Cumberland's tourism needs are far different than those of the towns.

Before exiting the meeting, Mrs. Kelley presented Council with the Joggins Fossil Cliffs Dossier for their viewing. Warden Hunter thanked Mrs. Kelley and Mrs. Tuttle for their attendance.
7. Public Hearings:

Warden Hunter called the Public Hearing regarding Electoral Boundaries to Order at 2:00 p.m.

 - 7.1 Electoral Boundaries/# of Councillors Review - Mr. Bezanson, GIS technician for the Municipality of Cumberland explained that the MGA requires that each municipality review it's polling boundaries within a specified amount of time. The public hearing is held to receive input on the

style and structure, number of districts and boundaries of those districts. Style includes public input, the committee structures, the responsibility of councillors and the demand of their time. Mr. Bezanson explained that he received one written submission and one phone call from Judy Schultz who is also present today. Mrs. Schultz is concerned that the centre of the highway is a division line in many communities and this often confuses constituents as to which district they are actually in. She requested that, if at all possible, Council should strive to keep all residents in a community together in a polling district. As well, Mrs. Schultz feels an increased number of electoral districts/councillors would be beneficial.

There was discussion between Councillors regarding the appropriate number of electoral districts/councillors. Councillors requested clarification on service delivery if electoral boundaries change and were reminded that service delivery boundaries should follow service delivery needs as there is no rule that service delivery has to follow boundaries.

Warden Hunter closed the Public Hearing at 2:32 pm

It was moved by Councillor Redmond, seconded by Councillor K. Langille that Council postpone the decision on the number of electoral boundaries/councillors until the next council session.

MOTION DEFEATED #07-012

It was moved by Councillor Read, seconded by Councillor Kellegrew, that the Municipality of Cumberland have 6 Electoral Districts/Councillors.

MOTION DEFEATED #07-013

It was moved by Councillor G. Langille, seconded by Councillor Redmond, that the Municipality of Cumberland have 10 Electoral Districts/Councillors.

MOTION CARRIED #07-014

Mr. Bezanson will prepare a series of maps for the next council session reflecting Council's decision.

8. Correspondence

The following correspondence was received since the last session of Council:

Silent Witness Nova Scotia

1. Inviting a representative from Council to a presentation on February 14, 2007; the purpose of this presentation is to establish a regional chapter in Cumberland County; Burgess Hall from 1:00 – 4:00 p.m. **Councillor Redmond volunteered to be Council's representative on this Committee.**

Pugwash Village Commission

1. Copy of letter from Ray Jamison, Chair to the Pugwash Peace Exchange expressing concerns and raising questions regarding potential parking sites, meetings, land use planning, traffic, expropriation rights, etc. **It was agreed that this will be referred to C.R.E.D.A. and Municipal Planner, Jim Coughlin.**

QE II Foundation

1. Fred and Debbie Chase, Biking 4 Bone Marrow Founders and Laura Owen, Special Projects Officer, QE II Foundation, thanking Council for its support of the Biking 4 Bone Marrow in its inaugural year; advising that \$15,000 was raised and expressing appreciation of bone marrow transplant family and patients. ***It was agreed that a letter of appreciation be forwarded to Fred and Debbie Chase.***

Office of the Premier

1. Pat Lunn, Correspondence Coordinator, in response to Council's correspondence expressing concerns regarding the CAP legislation.

Nova Scotia Liberal Party

1. Michel P. Samson, Interim Leader, in response to Council's correspondence expressing concerns regarding the CAP legislation.

Service Nova Scotia and Municipal Relations

1. Jamie Muir, Minister, providing a response to Council's correspondence expressing concerns regarding the CAP legislation.

Cumberland Regional Economic Development Association

1. Charlene Tuttle, advising that the strategic plan for the Tourism Destination is complete and requesting a presentation.

Sunset Community

1. Mary Ellen Pittoello, Executive Director, requesting that Council ratify the appointment of Margaret Jamison as a Citizen Board Member for the period January 1, 2007 to December 31, 2010.

It was moved by Councillor Welton, seconded by Councillor Redmond, that Council ratify the appointment of Margaret Jamison as a Citizen Board Member (Sunset Board) for the period January 1, 2007 to December 31, 2010.

MOTION CARRIED #07-015

Service Nova Scotia and Municipal Relations

1. Cathleen O'Grady, Justice Solicitor, acknowledging receipt of a certified copy of the Solid Waste Collectors By-Law.

Nova Scotia Municipal Finance Corporation

1. Mark Gilbert, PhD, CEO, seeking expressions of interest to attend the Annual Government Finance Officers Association (GFOA) Conference; advising that the Municipal Finance Corporation provides approximately 70% to 80% of the total cost of attending the conference. ***It was agreed to refer this item to staff.***

Federation of Canadian Municipalities

1. Gloria Kovach, President, advising that James Knight has left the position of CEO of FCM after 25 years of service. ***It was agreed to forward correspondence to Mr. Knight expressing appreciation for his 25 years of service.***

Dorothy Stevens

1. Residents of Williamsdale, expressing concerns regarding solid waste management service in Williamsdale. ***It was agreed for staff to forward correspondence to Ms. Stevens to address her concerns and explain the processes of Council ie. majority rules.***

Nova Scotia Association for Community Living

1. Jean Coleman, Community Inclusion Coordinator, inviting the Warden to attend a complimentary breakfast at the Wandlyn on February 27, 2007 at 9:00 a.m.; the purpose of which is to provide a practical guide on hiring personnel with intellectual disabilities, organizing your workplace to make it more inclusive, and successfully train your new employees. ***This item was referred to the Warden and Executive Secretary.***

Municipality of Annapolis

1. Peter Newton, Warden, enclosing a copy of correspondence to Premier Rodney MacDonald, quoting the Minister of Agriculture from both the 2005/2006 and 2006/2007 Business Plans; indicating that "it appears what the department says and what the government does are two different things. Agriculture is very important to Nova Scotia, in particular to rural Nova Scotia, the government needs to support and protect our agricultural industry". ***It was agreed that a letter of support for agriculture in Nova Scotia be forwarded to Premier Rodney MacDonald.***

9. Planning Issues - Deleted

10. Financial Reports/Issues

- 10.1 Remittal - **It was moved by Councillor G. Langille, seconded by Councillor Reid to approve the remittal of account # 07417721.**
MOTION CARRIED #07-016
- 10.2 Harbour Authority of Pugwash - Councillors were informed that a copy of business plan and presentation is available in the Warden's Office.
- 10.3 Uniform Assessment - Mr. MacDonald informed Council that the Municipality of Cumberland's uniform assessment is 3.5% higher than last year.
- 10.4 MGA Amendment - Mr. MacDonald explained to Council that due to an amendment to the MGA the purchaser of a property is now responsible for the payment of outstanding Business Occupancy Tax owed by the Vendor.
- 10.5 Property Tax Exemption - The Bayview Communities Health Foundation is a non profit group applying for exemption on the property tax of their clinic. ***It was agreed that this matter be referred to the By-Law and Policy committee.***
- 10.6 Low Income Exemption - **It was moved by Councillor Gilbert, seconded by Councillor G. Langille that Notice of Motion be made for the February 21, 2007 to amend the Low Income Exemption Policy to reflect the amounts of Under \$15,300 - \$100 Exemption and \$15,301 to \$17,350 - \$50 Exemption as recommended by staff.**

MOTION CARRIED #07-017

10.7 Recreation Grant Requests -

It was Moved by Councillor G. Langille, seconded by Deputy Warden Merriam that the following recreation grants be approved:

Northport Home and School	District 3	\$2,000
Truemanville Community Ctr.	District 3	\$2,000
Tidnish Crossroads Comm. Assoc.	District 3	\$1,000(rink)
Parrsboro Minor Hockey	District 10	\$350
	District 8	\$250
Advocate Area Dev. Association	District 10	\$300 (More Move)
Oxford Area Skating Club	District 4, 5, 6, 7	\$840
Oxford Bantam Basketball	District 6 & 7	\$150 (\$75/ea)

MOTION CARRIED #07-018

12. Committee/Other reports

12.1 Occupational Health and Safety - Councillor Kellegrew informed Council that the OH&S Committee met Monday for the first time. All Committee members will be attending training next week put on by the safety Council of Nova Scotia.

12.2. UNSM Rural Caucus - Warden Hunter informed Council that at the most recent meeting of the UNSM Rural Caucus there was discussion on Assessment Cap Analysis - Capped at CPI instead of 10%. The UNSM Rural caucus is against having the cap at CPI. They were also given a report on Agriculture which was the same report previously received by council. Warden Hunter also informed Council that all communities within the next 3 to 5 years will need to do a sustainable communities plan and a person has been hired as a resource through UNSM.

12.3 Local Improvement By-Law - Mr. Ferguson informed Council that as a result of a previous Committee of the Whole meeting changes were made to the Local Improvement By-Law so that an appeal mechanism, as to the amount of property frontage, would be included before the By-Law comes back for second reading. Final approval will be advertised for the first meeting in March.

12.4 Personnel Policy -

It was moved by Councillor Kellegrew, seconded by Councillor K. Langille that the Municipality of Cumberland's Personnel Policy be adopted as presented and that the policy form part and parcel of these minutes as Appendix 1.

MOTION CARRIED #07-019

13. Old Business

13.1 Volunteer Recognition - Mr. Bugley reminded Councillors of the deadline for submissions, which is now February 19th, 2007 by noon. A press release will be prepared and released by February 8th, 2007. As well, pertinent time lines were circulated by Ms. Hoeg to keep Councillors up to date. Council will hold a Nominations Committee meeting in the morning before the February 21st, Council session.

13.2 School Closure Process Review - Mr. Bugley requested Councillors to review and bring any issues back to a future meeting.

13.3 Tourism Meeting and Workshop - *It was agreed that Councillor K. Langille, Deputy Warden Merriam, the Warden and a representative from CREDA will attend the CAPSO Tourism workshop which will be held Wednesday, February 14th, 2007 from 1:00 to 3:00 p.m. at the Dr. Carson & Marion Murray Community Centre.*

14. New Business

14.1 International Development Week - This item has been referred to the Warden for a Proclamation.

14.2 RRFB Release - This item was circulated as information.

14.3 Invest In Youth Program - Information on this program was circulated to Council. *It was agreed that this item be referred to staff.*

14.4 Municipal Internship Program - *It was agreed that this item be referred to staff.*

14.5 Animal Population Control - *It was agreed, upon request from Councillor K. Langille, that the Municipality's monthly block ads and web site contain a reminder for people to have their pets neutered or spayed.*

14.6 Northumberland Shore Tourist Brochure -

It was moved by Councillor G. Langille, seconded by Councillor K. Langille that the Municipality purchase advertising space in the 2007 Northumberland Shore Tourist brochure as soon as possible.

MOTION CARRIED #07-020

14.7 Bill 62 Tobacco Access Act - There was considerable discussion on this Act which takes effect March 31, 2007. It was agreed that this legislation will cause undue hardship to owners of small convenience stores.

It was moved by Councillor Kellegrew, seconded by Councillor Redmond, that correspondence be sent to the applicable department, expressing concern with Bill 62.

MOTION CARRIED #07-021

It was moved by Councillor Reid, seconded by Councillor Gilbert that letters of condolence be sent to the families of two fire fighters from the City of Winnipeg who were killed in the line of duty.

MOTION CARRIED #07-022

15. Information Items

15.1 Art Contest - Councillor Redmond congratulated Fire Protection Services Coordinator, John Fredericks, and the Cumberland County Fire Fighters Association for their Art Contest regarding fire prevention. She also congratulated the students who won prizes and noted that Wentworth Elementary had a high concentration of winners.

16. Adjournment - On motion the meeting adjourned at 3:30 P.M.
17. God Save the Queen

Warden

Chief Administrative Officer

Recording Secretary

1. **Council Convenes - O Canada** - Warden Keith Hunter called to order the February 21, 2007 session of Cumberland Municipal Council at 1:00 p.m. The meeting was held in the Council Chambers of the E. D. Fullerton Municipal Building, Upper Nappan. O Canada was sung.
2. **Roll Call** - The roll call was done by Constance Scott, Executive Assistant. All Councillors were present, as well as CAO, Rennie Bugley, Stephen Ferguson, Deputy Clerk, and Andrew MacDonald, Accountant.
3. **Approval of Agenda (Additions/Deletions)** - The agenda was approved with the following additions: 6.3 Pugwash Marina Development / Harbour Authority 11.1 EMO Services Report, 14.3 Letter of Recognition, 14.4 Doctor Shortage and deletions: 6.2 Cumberland County Exhibition - deferred to March 7, 2007
4. **Approval of Minutes**
 - 4.1 February 7, 2007 Council Session - *It was agreed that the minutes of the February 7, 2007 session of Council be approved as presented.*
5. **Business Arising from the Minutes**
 - 5.1 Action List - February 7, 2007 - This was for information. There were several questions regarding some of the outstanding items.
6. **Delegations and Presentations**
 - 6.1 Pugwash Peace Exchange - Warden Hunter welcomed Stephen Leahey, who presented an overview of the Business Plan for the Construction and Operation of the Proposed Pugwash Peace Exchange (PPE) and Associated Buildings. A copy of Mr. Leahey's presentation: The Future of Peace ... It's in Our Hands is attached to the minute-book copy of these minutes, as well as on-line at: www.cumberlandcounty.ns.ca There was a dialogue with respect to the proposed location of the structure, and some of the concerns expressed by people in the village. Mr. Leahey was thanked for his presentation, and advised that the Council will consider the request for funding during budget discussions.
 - 6.3 Pugwash Harbour Authority - Mary Lou Trenholm made a presentation to Council, entitled: Harbour Authority Business Plan & Marina Development, which is attached to the official copy of these minutes (on-line as well). The Warden thanked Ms. Trenholm for her presentation, and indicated that the request for financial assistance would be discussed at budget meetings.
7. **Public Hearings** - There were no public hearings.

8. **Correspondence**

The following correspondence was received since the last meeting of Council:

Malcolm Logan

1. Requesting tax exempt status for Camp Pagweak. (*Referred to budget*) This request must go through by-law approval process, as well as the schedule. Big Lake Camp to be added as well.

UNSM / Morneau Sobeco

1. Requesting CAO, etc. to attend an information session re. April 1 2007 plan renewal and Blue Cross presentation. (*Action - Refer to CAO*)

Service Nova Scotia and Municipal Relations

1. Jamie Muir and Lloyd Hines, co-chairs, providing an update on the Property Valuation Service Corporation Act. (*In Councillors' mailboxes*)

Nova Scotia Economic Development

1. Richard Hurlburt, Minister, inviting the Warden and CAO to an information session on the Province's broadband initiative and in particular the purpose of the pilot project taking place in Cumberland County. (Staff clarified that all Councillors are invited to attend)

N.S. Leader of the Opposition

1. Darrell Dexter, in response to Council's concerns re. the CAP program
It was moved by Councillor J. Kellegrew, seconded by Councillor Gilbert that Darrell Dexter, as well as reps of the PC and Liberal Parties, be invited to meet with council regarding the CAP program.

MOTION CARRIED #07-023

9. **Planning Issues** - There were no planning issues to discuss.

10. **Financial Reports/Issues**

- 10.1 CJSMA Budget - Board met on three occasions to discuss operating and capital budgets. The Board is recommending approval to the five Councils. **It was moved by Councillor Gilbert seconded by Councillor Kellegrew that the CJSMA Budget be approved by Council.**

MOTION CARRIED #07- 024

- 10.2 CAP Program Analysis - The UNSM is taking a leadership role in evaluating this program. An analysis of the CAP Program by Deloitte Touche was circulated earlier. There was discussion regarding the CAP program, and the fact that the Municipality does not set the assessments, but rather uses those figures to set the tax rate. Also the uniform assessment will be determined on the actual value, not the capped amount.

- 10.3 Recreation Grant Requests - It was moved by Councillor Redmond, seconded by Councillor G. Langille that the following recreation grants be approved, as recommended by the district Councillor:

Recreation Group / Purpose / Project	Amount	District
Cumberland Adult Network for Upgrading - 4 th Annual Writers Café	referred budget	more info
Highland A.M.E. Church	defer to budget	more info
West End Memorial Elementary School - Home and School Association (sports field)	defer to next meeting	more info
Nicola Sperry - Soccer Nova Scotia - Under 14 NS Soccer Team.	defer to next meeting	more info
Tidnish Crossroads and Area Community Assoc.	\$1000	Three
Tatamagouche Midget A hockey tournament (half page advertisement for \$50)	\$150	\$50 each from Districts 4, 5 and 6
Sport Pugwash, baseball field	\$1500	Four

MOTION CARRIED #07-025

Community Development Association Funding - It was moved by Councillor John Reid, seconded by Councillor K. Redmond that a Community Development Association grant in the amount of \$4000 be made to the Tidnish Crossroads & Area Community Association, and the River Hebert/Joggins & Area Development Association.

MOTION CARRIED #07- 026

- 10.4 Low Income Exemption Policy - Notice was provided to all Councillors at the last Council meeting, held February 7, 2007 that the Low Income Exemption Policy would be considered at today's meeting. It was moved by Councillor Gilbert, seconded by Councillor G. Read that the Council adopt the Low Income Exemption Policy as presented (Total Household Income Amount under 15,300 = \$100 exemption, and income \$15,301 to \$17,350 = \$50 exemption).

MOTION CARRIED #07-027

11. Operational Services/ Reports Issues

- 11.1 EMO - It was moved by Councillor J. Kellegrew, seconded by Councillor G. Langille that Council approve the Regional Emergency Management Organization plan, and the Pandemic Plan.

MOTION CARRIED #07-028

12. **Committee/Other Reports**

- 12.1 Intermunicipal Agreement - Deferred to a future meeting.
- 12.2 Fire Protection Services Report - In package for information.
- 12.3 OH & S Committee - Councillor Kellegrew reported that there were several training sessions last week, and the committee will be meeting tomorrow.

13. **Old Business**

- 13.1 Safer Streets and Communities - Deleted from Agenda.
- 13.2 Boundary Change - referred to next meeting (a special meeting will be held on Monday, 26 February 2007 to deal with this issue)

14. **New Business**

- 14.1 Wind Farm Development - This was deferred to a future meeting, as Planner Jim Coughlin is in hospital.
- 14.2 Northern Region Agreement - For information.
- 14.3 Letter of Recognition - **It was moved by Councillor Kellegrew, seconded by Councillor Redmond that a Letter of Congratulations be sent to Terry Lake, a member of the NS Women's Curling Team who is from Cumberland County.**

MOTION CARRIED #07-029

- 14.4 Doctor Shortage - Councillor Redmond expressed concern that doctors are not being paid as well at the emergency rooms at smaller hospitals in the County, and as a result there have been E.R. closures. **It was moved by Councillor Redmond, seconded by Councillor Gilbert want Council to write letter to Minister of Health to encourage an equal pay structure for doctors at all hospital emergency rooms.**

MOTION CARRIED #07-030

- 14.5 Conference Attendance - **It was moved by Councillor Reid, seconded by Councillor Gilbert that Kathy Redmond be authorized to attend a conference put on by the NSAHO in Dartmouth in March.**

MOTION CARRIED #07-031

15. **Information Items**

- 15.1 FCM Pre-Budget Submission - In packages for information.

16. **Adjournment**

On motion by Councillor G. Langille, the meeting adjourned at 2:40 p.m.

17. **God Save the Queen**

Warden

Chief Administrative Officer

Recording Secretary



HARBOUR
AUTHORITIES
*our harbour,
our community*

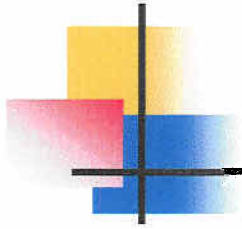


HARBOUR AUTHORITY OF PUGWASH

BUSINESS PLAN & MARINA DEVELOPMENT

Presentation to
MUNICIPALITY of CUMBERLAND COUNTY

February 21, 2007



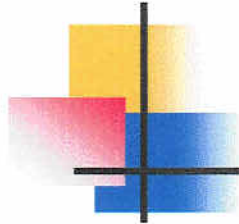
HARBOUR AUTHORITIES

- Harbour Authority Program established in 1989
- Administered by Small Craft Harbours (SCH)-branch of Department of Fisheries and Oceans (DFO) with lease agreements
- Program enables fishing communities to participate in the decision-making process to manage their facilities in an effective, self sufficient and sustainable manner
- Authorities incorporated as not-for profit



MISSION STATEMENT

The mission of the Harbour Authority of Pugwash is to provide appropriate services and facilities to the fishing community and to pleasure boaters and the business community by administering the property leased from Her Majesty the Queen in an efficient and safe manner.



Harbour Authority - Pugwash

- Incorporated May 1990
- Managed by volunteer Board of Directors
- Responsible for the harbour's daily operations including minor repairs, safe and efficient services, policies and procedures
- Infrastructure improvements-Diesel Fuel System in 2002
- Fiscally Accountable to SCH & members
- Attain operational self-sufficiency

Proposed Marina



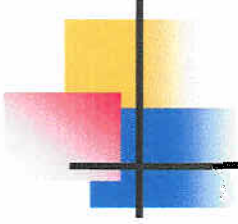


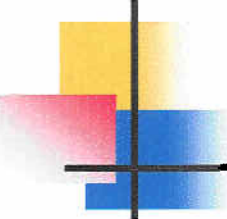
PUGWASH
OCTOBER 2005



DEVELOPMENT OBJECTIVES

- Ensure the continuation of the Harbour Authority facilities for the fishing industry, tourism/recreational industry and for the local community
- Stimulate economic growth- immediate/long term business opportunities initially for the construction; latter for clientele requirements

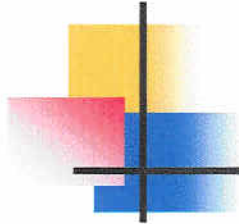
- 
-
- Improve services offered- garbage, fuel, oil disposal, hoist availability, power, etc.
 - Provide additional services – full time seasonal manager (plus summer students), water, washrooms, showers, ice, security, launching ramp, public parking, lighting, internet access, etc.

- 
-
- Provide infrastructure to accommodate small/medium cruise ships, Fox Harb'r Resort client and summer/local residents vessels
 - Create a communication link with marinas in eastern N.B., southern P.E.I., and northern N.S. to promote the Northumberland Strait to Ontario, Quebec, northeastern U.S.A. and eastern European recreational boaters



STUDIES/SURVEYS/PLANS

- Pugwash Waterfront Feasibility Study- Cantwell & Company in April 2005
- AMA Marketing Survey in August 2003
- North Shore Marine Tourism Study- EDM in 1998



-
- Tourism Needs Assessment & Development Plan-
Resource Management Associates in 1998
 - Pugwash Waterfront Development Plan-
Environmental Associates in Design in 1997
 - Pugwash Yacht Club- O'Halloran Campbell
Consultants Limited in April 1985

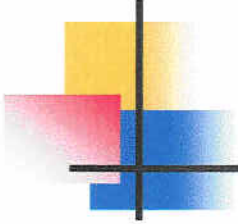


PROJECT PHASES & COSTS

- **PHASE I – Advance Planning**

Consists: land/ water lot surveys, geo-technical tests; Environmental and Navigable waters permits; preliminary and detailed designs

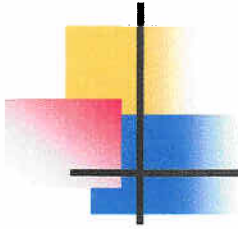
Cost: \$ 150,000(estimated)



- **PHASE II- Commercial Component**

Consists: Creation of vessel service area with floating docks, bait freezer storage building with ice dispensing service and repair dock located on the north side of present structure

Cost: \$ 400,000 estimated



- **PHASE III- Recreational Development**

Consists: Creation of service area with infilling utilizing dredge spoils from enlarged basin

Cost: \$ 646,000



- **PHASE IV- Recreational Development**

Consists: Extension of the existing marginal wharf, construction of breakwater/finger wharf and installation of floating docks along with other upland infrastructure

Cost: \$ 1,633,000 estimated



■ **PHASE V- Harbour Authority Building**

Consists: Construction of an administration building containing: washroom/shower/laundry facilities, information/internet centre, office & meeting space and services such as septic and well, gasoline fuel system, bilge pump out system and sewage pump out system for vessels

Cost: \$ 275,000



PROJECT COST

Project cost:	\$ 3,104,000
Contingency:	\$ 620,800 (20%)
Public Works:	\$ <u>620,800</u> (20%)
TOTAL:	\$ 4,345,600

These figures are estimates and detailed costs can only be acquired base on the results of Phase I testing and permits.



PROPOSED COMMITMENT FOR PHASE I

Phase I, estimated to cost \$ 150,000, is the initial and most critical for this proposed Marina Development. The resulting information will determine this project's size and costs.

- Small Craft Harbours/DFO- \$ 60,000
- Harbour Authority- \$ 5,000
- Municipality of Cumberland- \$ 35,000
- Office of Economic Dev.- \$ 50,000



THE END



**HARBOUR
AUTHORITIES**
*our harbour,
our community*

The Future of Peace...

It's in Our Hands



Overview of the Business Plan for the Construction and Operation of
the Proposed Pugwash Peace Exchange (PPE)
and Associated Buildings



About Gardner Pinfold Consulting

- An independent, Nova Scotia-based company, offering a comprehensive range of economic consultancy services to industry and government.
- Now in its 26th year of operation.
- Has produced over 500 authoritative reports of consistently high quality for such clients as the Halifax Regional Municipality, Fortress of Louisbourg Visitor Centre, Department of Fisheries and Oceans, the Province of Nova Scotia, the Province of New Brunswick, ACOA, and Enterprise Cape Breton Corporation, among many others.



The Consultant Team

Mary Kilfoil, Ph.D

- Project manager and principal analyst for this study.
- 15+ years experience as a Consultant Project Manager and Analyst.
- Extensive experience in financial analysis, market analysis and business analysis.

Bob Fraser, B.A.

- Vice-President of Gardner Pinfold.
- Over 24 years of experience with economic research projects in Nova Scotia.
- Has conducted thousands of analytical interviews for the numerous major studies that he has led.



Our Mission

The mission of the Pugwash Peace Exchange is to promote learning about the realities of war and the necessity of peace and nuclear disarmament, all in the context of history, science and personal commitment.



Historical Perspective

- 1955 - Scientific leaders, including Bertrand Russell, Albert Einstein and Joseph Rotblat created a manifesto calling for the abolishment of nuclear weapons and for science to be accountable for the peaceful use of its discoveries and inventions.
- Cyrus Eaton, a successful industrialist and native of Pugwash, invited all interested scientists to meet at his lodge in Pugwash to discuss the implications of the manifesto.
- July, 1957 - Twenty-two international scientists met in Pugwash. It was the birth of a series of conferences, to be known as the “Pugwash Conferences on Science and World Affairs.”
- The Pugwash Conferences and Joseph Rotblat were awarded the Nobel Peace Prize in 1995.



Business Plan Objective

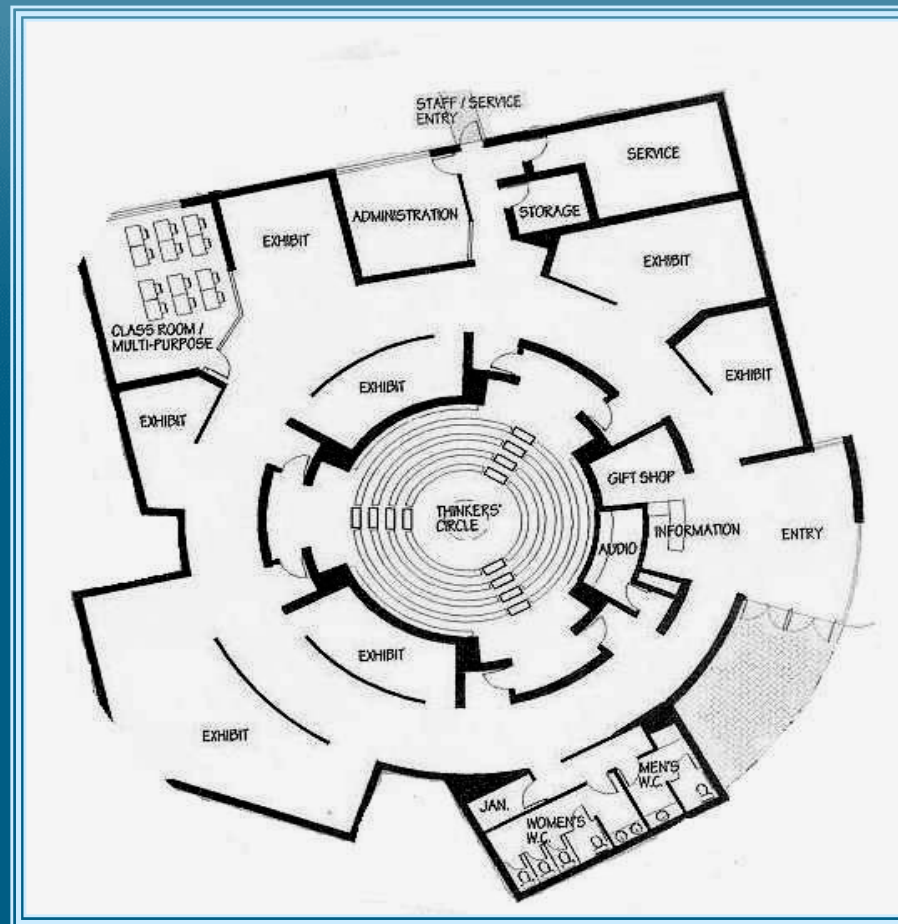
- To develop a Plan for the construction and operation of the Pugwash Peace Exchange (PPE) complex.
- This complex will consist of the Pugwash Peace Exchange educational centre, as well as the Thinkers' Lodge and its associated buildings.
- The PPE will be a "world-class interpretive, educational and research centre", and a major tourist attraction for the North Shore region of the Northumberland Strait.



Conceptual Project Description

- Construct a new, environmentally sensitive, 9,000 square foot building, the Pugwash Peace Exchange educational centre, to be the focal point of the Pugwash Peace Experience.
- Design a 1,000 square foot Thinkers' Circle, (fixed-seat theatre) as the focal point of the PPE educational centre building for about 200 people with a central area for formal lectures.
- Create a showcase for the 1995 Nobel Peace Prize in the centre of Thinkers' Circle.
- Develop innovative exhibits focused on peace and conflict resolution.
- Develop a gift shop with space to handle fee collection and administration, in the PPE educational centre building.

Architectural Conception of PPE Educational Centre



Thinker's Lodge



The Thinker's Lodge

- The summer home of Cyrus Eaton, and setting for conferences of various kinds, most notably the first Pugwash Conference, will be restored and opened to the public for limited interpretation and guided tours, while retaining the possibility of accommodating pre-booked guests for conferences and other smaller gatherings.



The Staff House



The Staff House

- Restored and used as a Scholars' Cottage to provide accommodations for visiting scholars, delegates to future conferences and events.



The Dining Hall



The Dining Hall

- Restored and utilized as a Dining Hall/Conference Centre for future conferences, symposiums, and other events related to the PPE.



Financial Analysis

- The Business Plan provides an overview of the business model for the development and operation of a "world-class interpretive, educational and research centre" .





Visitor Projections

- Projections are based on a thorough review of attendance at museums and other similar centres in the local area (Springhill, Wallace, and Tatamagouche) as well as, a review of trends in provincial museum attendance.
- 5,000 visitors come currently visit the Pugwash Information Centre
- Estimated number of visitors to the PPE in Year 1 to be 8,000 reaching 18,000 in Year 5. Attendance is expected to remain stable at 18,000 due to the unique nature of PPE visitors and the continued membership and interest in the Pugwash movement internationally.

Visitors to Pugwash Peace Exchange

- As a result of the stop at the PPE (approx. 2-hour visit), visitors will extend their stay in Nova Scotia by a range of 4 hours through to 2 days.





Economic Impact

The Pugwash Peace Exchange will provide:

- a major tourism anchor for all of Nova Scotia particularly the North Shore.
- a venue to host conferences, workshops, youth programs and local events.
- extensive economic impact for the local economy. Visitors will stop to eat, enjoy other local activities, and some will stay by an additional night.
- economic benefits of \$25 M over a 5 year period.



Economic Impact Cont'd

The Pugwash Peace Exchange will:

- employ 3 full-time staff and 4 summer students, by year 5.
- work closely with other developments such as the marina project. Estimated that half of visitors arriving via water craft will come with the sole purpose of visiting the PPE centre.
- attract middle-class retirees due to the ambience the centre will create. Estimated that 5 to 10 retirees per year will move to the area with the average value of house/cottage costing \$250,000.

Capital Cost Estimates

Pugwash Peace Exchange Educational Centre	\$3,440,000
Scholars' Cottage	\$184,000
Dining Hall	\$239,000
Thinkers' Lodge	\$820,000
Educational Endowment	\$1,000,000
Total Capital Cost Estimate	\$5,793,000

Endowment Fund

- A \$1 Million Educational Endowment Fund will be used to provide continued support for the development of the Peace Exchange's educational workshops, conferences and curriculum programming.



Projected Operating Income & Expenditures

	Year 1	Year 2	Year 3	Year 4	Year 5
Annual Income	\$244,221	\$260,925	\$283,456	\$386,996	\$446,446
Annual Expenditures	\$193,000	\$185,650	\$238,500	\$313,150	\$362,500
Annual Operating Position*	\$51,221	\$75,275	\$44,956	\$73,846	\$83,946
Net Annual Revenue	\$0	\$0	\$0	\$0	\$0

* To then be transferred to Capital Investment Fund



Projected Sources of Capital Funds

Private contributors:

- Pugwash Park Commission (Estate value: \$1.5 M)
- Private donations (\$2 M)

Governments:

- Provincial: 1.5 M
- Federal: \$2.3 M
- Municipal: \$0.25 M

Peace through...



Youth Participation

We will:

- Cultivate worldwide networks of youth via our links with universities, Young Pugwash/International Student Pugwash and other youth groups.
- Develop a series of youth conferences and workshops.
- Invite schools, organizations and community groups to the facility to learn about peace.
- Play an important role in being a conduit for youth groups to connect with their senior policy-based partners.



Nuclear Disarmament

We will:

- Create a peaceful, inspiring setting where everybody, from the novice to the non-proliferation expert, can learn about the nuclear threat and how to stop it.
- Provide conferences and workshops, archives and access to world expertise.
- Host international disarmament experts, many of whom have already expressed strong support of the PPE project, so as to educate and inspire our visitors.



Global Involvement

We will:

- Foster links with other peace centres around the world, to create an ever-growing global community.
- Build bridges between people from different backgrounds; between students and world leaders; between activists and academics.
- Host members of the Pugwash Conferences on Science and World Affairs annually for a workshop, where they can create frameworks for peace, inspired by the setting where their collective history began.



Exchanging Ideas

We will:

- Provide a peaceful, yet thought-provoking environment for the free exchange of ideas and opinions.
- Supply in-depth and expertly researched resource material and information, so as to help our visitors learn to engage with and recreate the world.
- Hold international conferences and workshops, bringing great minds together to work for peace.



Education

We will:

- Develop educational and curriculum programs, which will allow people to understand how and why international conflict happens, the hidden machinations of international relations, and how to become peacemakers.
- Provide the Russell-Einstein Manifesto and other compelling materials to schools worldwide.
- Facilitate conferences and workshops for all ages, so as to foster a lifelong thirst for knowledge about world matters and peace.





Potential Issues

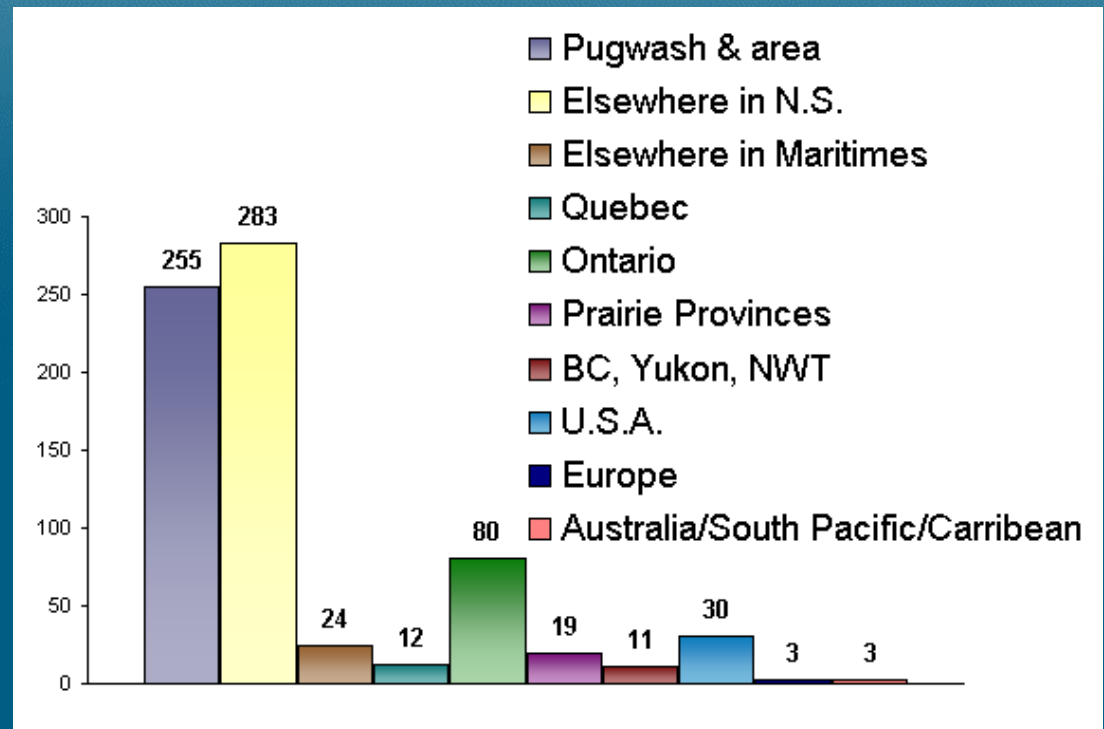
- *Parking and Traffic*
 - We are committed to working with the Village Commission, a professional planner and interested parties to develop a solution that best minimizes the impact of traffic and parking on the tranquility of the Village.
- *Water levels*
 - To avoid a drain on the available water in Pugwash, we intend for the PPE to be environmentally “green”. The plan is to implement an environmentally sensitive process for washroom facilities (following the usual code as per waste management).

Who Is The PPE?



Our Members

- There are currently over 700 PPE members growing steadily every day.





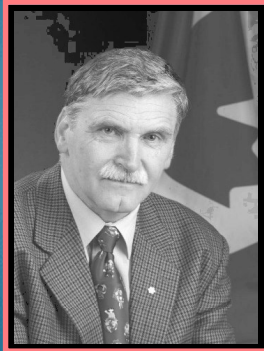
Some of our Supporters

- Village of Pugwash
- Pugwash Chamber of Commerce
- July 1st Volunteer Organization
- Cumberland East Recreation & Development Association (CERDA)
- Pugwash District High School
- Northumberland Historical Society
- Province of Nova Scotia (Tourism, Heritage and Economic Development)
- Cumberland Regional Economic Development Agency (CREDA)
- Municipality of Cumberland
- Government of Canada (ACOA)

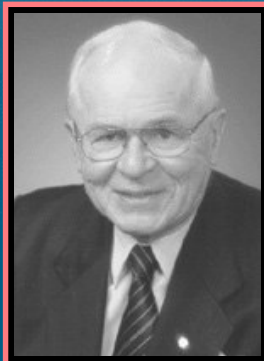
“We are all supportive of the Pugwash Peace Exchange”

--Kathy Langille, Councillor.

Our Advisory Board



Lt. Gen the Hon. Roméo Dallaire, O.C., CMM, GOQ, MSC, CD – PPE Honourary Patron; Canadian Senator; recipient, Meritorious Service Cross, Pearson Peace Medal, Legion of Merit; Governor-General's Literary Award-winning author (non-fiction) for *Shake Hands with the Devil – The Failure of Humanity in Rwanda*.



The Hon. Douglas Roche, O.C. – Chair, PPE Advisory Board; Chair, Middle Powers Initiative; retired Canadian Senator; former Canadian Ambassador for Disarmament; 1988 Chairman of the UN Disarmament Committee; author of 18 books.



Dr. J Clair Callaghan – President, Cabletec Ltd.; past President, Technical University of Nova Scotia; consultant for Masters of Business Administration Program at UPEI.

Our Advisory Board



Lorne O. Clarke, O.C., O.N.S., Q.C. – Retired Chief Justice of Nova Scotia; recipient, Red Cross Humanitarian Award; Paul Harris Fellow; member, Board of Governors at Dalhousie University, Halifax Chamber of Commerce.



Reginald Weiser – Chairman and CEO, Positron Industries; 1999 Quebec Entrepreneur of the Year; Fellow of the Canadian Engineering Academy; past Chair of UN fund raising for the Canadian Conference on UN Reform.

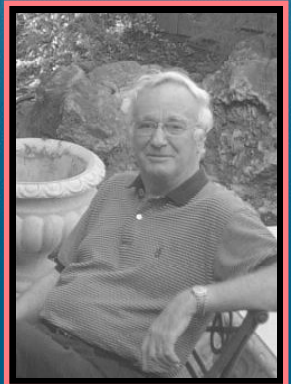


Ivan Duvar – President & CEO, MIJAC Inc.; former CEO and Chair, MT&T; Fellow of the Canadian Engineering Academy; Honourary Trustee, IWK Grace Health Centre Foundation

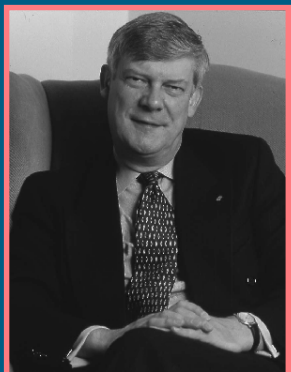
Our Advisory Board



Macha MacKay – Educator, member of Canadian Voice of Woman for Peace (VOW), past President, Women's Health Education Network (WHEN); Steering Committee member of the Canadian Network to Abolish Nuclear Weapons (CNANW).



John Farrell – Past President, Bell Information Systems; Chair, Linmor Inc.; Chair, Ontario's Council of Regents; past Chair, University College of Cape Breton Board of Governors.



Dr. J. Colin Dodds – President, Saint Mary's University; Vice-Chair, Canadian Scholarship Trust; recipient, Queen's Jubilee Medal; named as one of Atlantic Canada's Top 50 CEOs in 2002, 2004 and 2006.

Our Advisory Board



Dr. Mary-Wynne Ashford – Adjunct Professor, University of Victoria; past Co-President of the International Physicians for the Prevention of Nuclear War; Keynote Speaker at Gorbachev’s Great Peace Forum in 1987; recipient, Gandhi Award, Governor General’s Commemorative Medal.



Alexa McDonough – Member of Parliament for Halifax; International Development Critic; former leader of Canada’s New Democrats; recipient, 2003 Results Canada Political Leadership Award.



Gail Asper – President, Can-West Global Foundation; Managing Director, Asper Foundation; Chair, Canadian Museum for Human Rights; recipient, Max Nathanson Young Leadership Award, Volunteer Centre of Winnipeg Award for Outstanding Community Leadership.

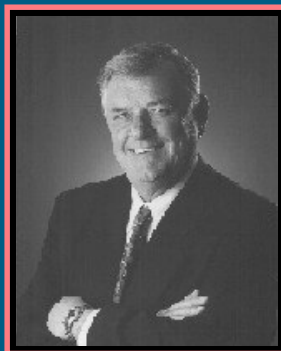
Our Advisory Board



Dr. Elizabeth Parr Johnston – Head, Parr Johnston Economic and Policy Consultants; past President, University of New Brunswick and Mount Saint Vincent University; Woodrow Wilson Fellow; past Chair, Association of Atlantic Universities and the Council of Nova Scotia University Presidents.

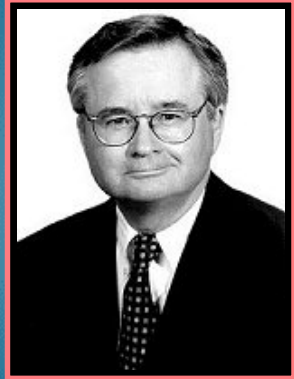


Helen Gardiner, C.M. - Co-founder and Honourary Chair, George R. Gardiner Museum of Ceramic Art; chair, George and Helen Gardiner Charitable Foundation; member, Chancellor's Council of Victoria University; Dame of The Order of St. John.



Ron Joyce, C.M. – Co-founder, Tim Horton's Donuts Ltd.; recipient, Gary Wright Humanitarian Award; inductee, Canadian Professional Sales Hall of Fame and Canadian Business Hall of Fame; creator, Tim Horton Children's Foundation.

Board of Directors



Stephen Leahey – MBA from Queen’s University; past Divisional Construction Manager, Bell Canada; founding President, Manitoba Innovation Network; past Co-Chair, Ontario’s Policy Advisory Council For Economic Development.



Dennice Leahey, C.M. – Past Senior Vice President and Ombudsman, RBC Financial Group; Board Director, Mount Saint Vincent University; recipient, The Eagle Feather by the Aboriginal Council of Winnipeg, Woman of the Year by the Winnipeg YWCA.



Earl Chase – Owner and operator, Chase’s Lobster Pound ; member, Pugwash Lions’ Club, Sport Pugwash, and the Pugwash Investment Club.

Board of Directors



Dr. Giovanni Brenciaglia – Nuclear physicist, formerly with Ontario Hydro; Chair, Pugwash Park Commission; founder, AMAG.

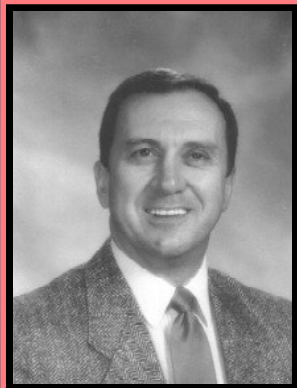


Marilyn Horton – Past Director of Human Resources & Corporate Development, Seagull Pewter & Silversmith Ltd.; past Manager of Human Resources, Canadian Salt Company.



David Mehta – Retired Teacher, Pugwash District High School and North Colchester High School; field hockey coach, 1969 Summer Games; member, Pugwash Lions' Club.

Board of Directors



Bill Kempt – Retired teacher and Principal; board director, Cumberland East Recreational & Development Association; board member, Pugwash River Mutual Telephone Company.



Stephanie McCandless Reford – Co-founder, Reford-McCandless International; member, Canadian Pugwash Group; past Executive Director, Hawaii's Pacific & Asian Affairs Council (PAAC), founder of the world affairs education program: Introducing: The World.



Bert McWade – Past Vice-President of Corporate Promotions, Atlantic Lottery Commission; fundraiser, Amherst YMCA; member, Knights of Columbus.

Board of Directors



Bonnie Bond – Co-Founder, Seagull Pewter; Chair The Seagull Foundation; President and Co-owner, Basic Spirit Inc.; member, Social Venture Network for socially responsible businesses.



Gerald (Gerrie) Baycroft – Former educator, Mount Allison University, University of Waterloo; past Executive, Canadian Volleyball Association and the Canadian Orienteering Federation; coach, New Brunswick volleyball team in the first Canada Winter Games (1967).

The Pugwash Peace Exchange...

“Represents a unique centre in Atlantic Canada that will house both peace prizes resulting from the first Pugwash Conference.”



“Based on the strong international membership on the Pugwash movement and the growing interest in the peace movement, the PPE has a large capacity to generate significant international interest in Pugwash, and Nova Scotia in general.”

-Gardner Pinfold

